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Predictable surprises arise out of failures of recognition, prioritization, or mobilization. The best way to figure out whether a disaster could have been avoided, as the diagram at right...

Predictable Surprises: The Disasters You Should Have Seen ...

Even the best-run companies can get blindsided by disasters they should have anticipated. These predictable surprises range from financial scandals to operational disruptions, from organizational upheavals to product failures. In "Predictable Surprises", Max H. Bazerman and Michael D. Watkins show you how to minimize your risk by understanding and lowering the psychological, organizational, and political barriers preventing you from foreseeing calamity.

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Some are truly catastrophic--the events of September 11, 2001, are a tragic example of a predictable surprise. The bad news is that all companies, including your own, are vulnerable to predictable...

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(PDF) Predictable Surprises: The Disasters You Should Have ...

Predictable Surprises: The Disasters You Should Have Seen Coming, and How to Prevent Them. by. Max H. Bazerman (Goodreads Author), Michael D. Watkins. 3.49 · Rating details · 71 ratings · 7 reviews. Most events that catch us by surprise are both predictable and preventable - but we consistently miss (or ignore) the warning signs.

Predictable Surprises: The Disasters You Should Have Seen ...

Predictable Surprises: The Disasters You Should Have Seen Coming brought to bear on the issue, and potential problems go unrecognized or are given too little priority. Put another way, decision makers focus on an "impact horizon" that is too narrow, neglecting the implications for key constituencies.

Predictable Surprises: Disasters The You Should Have Seen ...

Predictable Surprises goes beyond simply assigning blame to explore why leaders so often miss or ignore impending disasters and what they can do to prevent them. Through detailed and riveting accounts of the events, missed signals, and ignored warnings leading up to 9/11, the fall of Enron, and other high-profile disasters, Bazerman and Watkins explain the cognitive, organizational, and political biases that make predictable surprises so common, and outline proactive steps leaders

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Predictable Surprises: The Disasters You Should Have Seen ...

Max Bazerman and Michael Watkins argue that they were actually "predictable surprises"--disastrous examples of the failure to recognize potential tragedies and actively work to prevent them....

Predictable Surprises: The Disasters You Should Have Seen ...

The bad news is that all companies, including your own, are vulnerable to predictable surprises. The good news is that recent research helps explain why that's so and what companies can do to...

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And if you brainstorm a while you can come up with a bunch of other predictable disasters: AIDS, Oil Running Out, Terrorists hitting a nuclear plant, or bombing the Old River Control Project in Louisiana, which would leave New Orleans and the hundreds of petro-chemical plants downstream high and dry, let alone killing 15,000 or so people along the Atchafalaya river.

Amazon.com: Predictable Surprises: The Disasters You ...

These predictable surprises range from financial scandals to

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Operational disruptions, from organizational upheavals to product failures. In *Predictable Surprises*, Max H. Bazerman and Michael D. Watkins show you how to minimize your risk by understanding and lowering the psychological, organizational, and political barriers preventing you from foreseeing calamity.

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Predictable Surprises The Disasters You Should Have Seen Coming and How to Prevent Them An exploration of why political and organizational leaders so often miss or ignore impending disasters, despite having all of the evidence necessary to anticipate them, and what they can do to prevent them This product is available for purchase at Amazon.com.

Predictable Surprises - PON - Program on Negotiation at ...
A "Predictable Surprise" describes a situation or circumstance in which avoidable crises are marginalized in order to satisfy economic and social policies.

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Predictable surprise - Wikipedia

A: The flu vaccine crisis is a classic example of a predictable surprise. As The New York Times noted in the October 17, 2004 Health section, "The shortage caught many Americans by surprise, but it followed decades of warnings from health experts who said the nation's system for vaccine supply and distribution was growing increasingly fragile."

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